

DUMPS ARENA

IIBA Agile Analysis Certification

IIBA IIBA-AAC

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QUESTION NO: 1

Good analysis practices at the Strategy Horizon facilitate the transfer of relevant knowledge between teams to:

- A. Better understand what features will be delivered
- B. Cancel initiatives that no longer provide value
- C. Stimulate collaboration and continuous improvement.
- D. Prioritize and sequence features for delivery

ANSWER: C**Explanation:**

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (38)

QUESTION NO: 2

The delivery team wants to ensure stakeholders contribute value on an ongoing basis to delivering the solution. This is an example of the following agile analysis principle:

- A. Retrospective input and observations
- B. Avoiding waste and unused functionality
- C. Stimulate collaboration and continuous improvement
- D. Value of assessing problems in a timely manner

ANSWER: C**Explanation:**

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (21)

QUESTION NO: 3

The following can be described as a critical differentiator for work in an agile context related to backlog refinement:

- A. Stakeholder feedback
- B. Management approval
- C. Using user stories

D. Team feedback

ANSWER: A

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (64)

QUESTION NO: 4

The team discusses the agile principle of avoiding waste and decide it's important because it allows the team to:

- A. Verify that the budget is aligned with spending
- B. Focus on items that contribute to satisfying the need
- C. Ensure clear and effective communication
- D. Demonstrate ongoing quality backlog refinement

ANSWER: B

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (21)

QUESTION NO: 5

During a delivery team meeting, some members of the team are confused about the “time” dimension depicted on a story map. After some discussion they conclude it describes:

- A. User story implementation order
- B. The project timeline
- C. Sequence of activities a user follows
- D. Time to complete stories

ANSWER: D

QUESTION NO: 6

A team demonstrating the following characteristics:

- Expects rapid change

- Incorporates learning & feedback
 - Has a preference for shorter time frames
 - Treats plans as testable hypothesis
- is following planning practices that are described as:

- A. Predictive and adaptive
- B. Adaptive and hypothesis
- C. Iterative and predictive
- D. Iterative and adaptive

ANSWER: D

Explanation:

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (28)

QUESTION NO: 7

A team has been delivering a steady stream of small value increments towards a goal for 4 months, and has completed several solution components, with several still potentially doable. The solution owner examines the reactions to the delivered components from customers, and decides which one(s) the team will do next. The solution owner is demonstrating:

- A. Adaptation to revised strategy
- B. Change in response to feedback and learning
- C. Action in response to activity
- D. Maintenance of solution alignment

ANSWER: B

QUESTION NO: 8

The sponsor is reviewing data from a new product launch and is evaluating threats and opportunities. What are the three options when evaluating the next steps?

- A. Run a planning workshop, sequence future planning workshops, create business model canvas for all initiatives
- B. Start a new initiative, change resources for existing initiatives, cancel an existing initiative
- C. Distribute marketing surveys for customer feedback, gather internal feedback from the past delivery release, and re-evaluate product attributes
- D. Run an experiment for the next product launch, set cost/benefit of future initiatives, delay decision making

ANSWER: B**Explanation:**

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (34)

QUESTION NO: 9

The team will be performing its first review and trying to determine what should be demonstrated. After a lengthy discussion they decide to demonstrate:

- A. Their response to critical customer feedback
- B. Key lines of code that describe the solution
- C. Slides of screens to be developed
- D. An increment of the working solution

ANSWER: D**Explanation:**

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (97)

QUESTION NO: 10

While using Kano Analysis to determine what features to include in the MVP, the delivery team decides to include characteristics which if omitted will cause intense dissatisfaction. A team member indicates that these are referred to as:

- A. Performance characteristics
- B. Threshold characteristics
- C. Minimum characteristics
- D. Excitement characteristics

ANSWER: B**Explanation:**

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (74)