

DUMPS ARENA

CompTIA Project +

CompTIA PK0-004

Version Demo

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QUESTION NO: 1

A client has requested a project be completed ahead of schedule. The client understands the triple constraints and agrees to expand the defect tolerance.

Which of the following should the PM do NEXT?

- A. Crash the schedule.
- B. Notify the project team.
- C. Initiate a change request.
- D. Accept the risk.

ANSWER: B**QUESTION NO: 2**

A project team is overseeing the installation of a new reptile habitat at the local zoo. During execution, zoo personnel decides to house a different type of reptile that will require a different temperature range than the capacity of the installed system. The modification has been approved. Which of the following constraints are MOST likely to be affected? (Choose two.)

- A. Quality because the existing system is now outside the threshold.
- B. Requirements because this is a change to initial scope.
- C. Cost because replacing the system incurs additional expense.
- D. Schedule because this was an unscheduled task and will impact the timeline.
- E. Stakeholders because they will need to understand the modification and provide buy-in.

ANSWER: C D**Explanation:**

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 293

QUESTION NO: 3

A project team is not delivering their tasks in a timely manner. Additionally, tasks are being reworked because requirements continue to be identified as work packages are being delivered.

Which of the following are MOST likely missing from the project? (Choose two.)

- A. Project charter
- B. Organizational chart
- C. Scope document
- D. Status report
- E. Business case
- F. Project plan

ANSWER: C F

QUESTION NO: 4

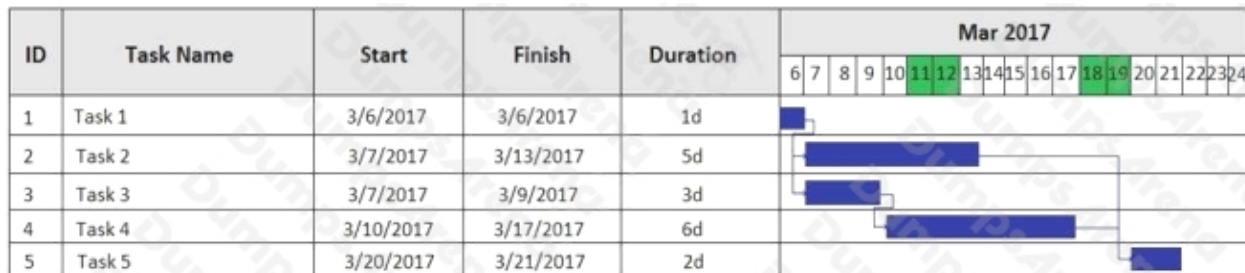
Which of the following primary factors are used to prioritize the development of risk response strategies? (Choose two.)

- A. Likelihood
- B. Timeline
- C. Impact
- D. Quality
- E. Cost

ANSWER: A C

QUESTION NO: 5

During a project, the project manager discovers there is insufficient time allotted for quality control. The project manager prepared to submit a revised schedule to the CCB.



Given the attached chart, which of the following is the critical path if one day is added to each task for quality control?

- A. 12 days
- B. 16 days

- C. 17 days
- D. 22 days

ANSWER: D

QUESTION NO: 6

Which of the following should be used to identify where slack is occurring in the project schedule and determine the critical path? (Choose two.)

- A. PERT chart
- B. Risk register
- C. Arrow diagram method
- D. RACI matrix
- E. Project charter
- F. Fishbone diagram

ANSWER: A F

QUESTION NO: 7

A project manager is analyzing the cost variances produced when comparing two different projects completions.

Project completion	Estimated hours	Projected cost	Projected variance
6 months	400	\$24,000	-\$6,000
4 months	600	\$36,000	\$6,000

Which of the following factors could be causing the increased variance for the four-month projects? (Choose two.)

- A. Increased resource productivity
- B. Increased resource allocation
- C. Increased schedule variance
- D. Increased labor cost
- E. Increased labor overhead

ANSWER: D E

QUESTION NO: 8

Which of the following should receive regular communication during the planning phase of a project? (Choose two.)

- A. Collaboration site
- B. Change control board
- C. Subject matter experts
- D. Sponsor
- E. Human resources

ANSWER: C D

QUESTION NO: 9

A senior developer abruptly resigned without notice. Because of the senior developer's expertise, the active task workload was substantial.

This would MOST likely impact the project's: (Choose two.)

- A. environment
- B. scheduling
- C. requirements
- D. effectiveness
- E. scope
- F. budget

ANSWER: B D

QUESTION NO: 10

A company has determined it does not have the in-house capability to perform a project and wants to procure third-party services.

Which of the following documents will the company MOST likely release FIRST?

- A. RFO
- B. RFI
- C. RFP

D. RFQ

ANSWER: B

Explanation:

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 300

QUESTION NO: 11

A project manager is managing a project with a hard deadline in two weeks. At the current rate of progress, the project will not finish on time.

Which of the following techniques is MOST likely to be used to complete the project on time?

- A. Throttling
- B. Crashing
- C. Resource leveling
- D. Resource smoothing

ANSWER: B

Explanation:

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 170

QUESTION NO: 12

Which of the following roles is MOST involved in checking the quality of the deliverables and supporting the project manager during the project?

- A. Sponsor
- B. Team leader
- C. Project coordinator
- D. Tester

ANSWER: D

QUESTION NO: 13

Which of the following features describe a projectized organization? (Choose two.)

- A. The project manager has less authority over the project team than in a strong matrix.
- B. Team members are solely dedicated to project activities.
- C. The functional manager has full authority over the project team members.
- D. The project manager has full authority over the project team members.
- E. Team members from various departments are assigned to the project.

ANSWER: B D

QUESTION NO: 14

Which of the following make up a company's portfolio? (Choose two.)

- A. People
- B. Procedures
- C. Projects
- D. Processes
- E. Profit
- F. Programs

ANSWER: C F

QUESTION NO: 15

A project team learns that potential remodeling on the production floor might occur during the execution phase of their project. The project team starts debating the different options available to keep delivering without adjusting the schedule. Which of the following risk activities is being performed?

- A. Mitigation
- B. Quantification
- C. Planning
- D. Identification

ANSWER: A

QUESTION NO: 16

Upper management asks a project sponsor to provide several ad hoc reports as a brief overview of the project's current status.

Which of the following types of reports should the project sponsor use to quickly summarize the status report data?

- A. Pie chart
- B. Run chart
- C. Project schedule
- D. Dashboard information

ANSWER: D

QUESTION NO: 17

For most organizations, which of the following is the MOST efficient method to communicate the project status to a large group of stakeholders?

- A. Email messages
- B. Internet site
- C. Conference calls
- D. Instant messages

ANSWER: A

Explanation:

Reference: <https://www.aipm.com.au/blog/3-communication-methods-in-project-management>

What is being communicated?	Why	To whom	Method	Person communicating	Frequency and time
Daily team activities	Support team members	Delivery team	Face to face huddle or via Teams/Zoom	Team and Project Manager	Daily at 09:00 am
Status report	Keep up to date with progress, costs, risks	Customer, Supplier, Senior Executives and Line Managers	Email Newsletter	Project Manager	Every Friday at 15:00 pm

QUESTION NO: 18

Which of the following would MOST likely be considered a project?

- A. Performing scheduled maintenance
- B. Picking and shipping a warehouse order
- C. Troubleshooting a company-wide network issue
- D. Remodeling a house

ANSWER: D

QUESTION NO: 19

A customer has requested additional features for an active project.

Which of the following steps should take place NEXT?

- A. Implement the requested changes.
- B. Evaluate the impact of the changes.
- C. Update all project documents.
- D. Submit the requested changes to the CCB.

ANSWER: B

Explanation:

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 293

QUESTION NO: 20

Which of the following are characteristics of a project? (Choose two.)

- A. A project is a temporary endeavor.
- B. A project provides a unique product, service, or result.
- C. A project is an ongoing endeavor.
- D. A project involves scheduled maintenance.
- E. A project includes life-cycle cost management.

ANSWER: A B

Explanation:

Reference: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 71