

# DUMPS ARENA

## BCS Foundation Certificate in IS Project Management

BCS ISEB-PM1

Version Demo

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**QUESTION NO: 1**

Activity resource requirements and resource breakdown structure are outputs from what Project Time Management process?

- A. Schedule Control
- B. Activity Definition
- C. Schedule Development
- D. Activity Resource Estimating

**ANSWER: D**

**QUESTION NO: 2**

With triangular distribution, the low, likely and high values are 20, 30 and 40, respectively.

The mean is \_\_\_\_\_.

- A. 25.0
- B. 22.5
- C. 27.5
- D. 30.0

**ANSWER: D**

**QUESTION NO: 3**

What is included in a control chart?

- A. Baseline
- B. Planned value
- C. Upper specification limit

D. Expenditure

**ANSWER: C**

**QUESTION NO: 4**

Which is an input to the Scope Verification Process?

- A. Performance report
- B. Work breakdown structure
- C. Requested changes
- D. Project scope statement

**ANSWER: D**

**QUESTION NO: 5**

When working in a matrix environment, all of the following are true regarding the Manage Project Team process except for which one?

- A. Communication methods and issue logs are used to create performance appraisals, provide feedback, and track issues.
- B. Managing project teams in a matrix environment is often a critical success factor for the project.
- C. Loyalty issues might arise when managing projects in a matrix environment.
- D. It's the project manager's responsibility to make certain this dual reporting relationship is managed effectively.

**ANSWER: A**

**QUESTION NO: 6**

Which of the following correctly explains the term "progressive elaboration"?

- A. Changing project specifications continuously
- B. Elaborate tracking of the project progress
- C. Elaborate tracking of the project specifications with a change control system

D. Project specifications becoming more explicit and detailed as the project progresses

**ANSWER: D**

**QUESTION NO: 7**

Which of the following is NOT included in a schedule change control system?

- A. Approval levels necessary for authorizing changes
- B. Tracking systems
- C. Paperwork necessary for making changes
- D. Limitations on the scope of changes

**ANSWER: D**

**QUESTION NO: 8**

Which of the following is an input to identify risk?

- A. Organizational process assets
- B. Scope management plan
- C. Communication management plan
- D. Expert judgment

**ANSWER: A**

**QUESTION NO: 9**

Advantages of the functional (hierarchical) form of organization include \_\_\_\_\_ and creation of technical competence.

- A. Single voice to customers
- B. High information processing capability
- C. Ease of horizontal coordination

D. Clearly defined authority

**ANSWER: D**

**QUESTION NO: 10**

What are the formal and informal policies, procedures, and guidelines that could impact how the project's scope is managed?

- A. Organizational process assets
- B. Enterprise environmental factors
- C. Project management processes
- D. Project scope management plan

**ANSWER: A**

**QUESTION NO: 11**

Which of the following statements best describes the influence of stakeholders and the cost of changes as project time advances?

- A. The influence of the stakeholders increases, the cost of changes increases.
- B. The influence of the stakeholders decreases, the cost of changes increases.
- C. The influence of the stakeholders increases, the cost of changes decreases.
- D. The influence of the stakeholders decreases, the cost of changes decreases.

**ANSWER: B**

**QUESTION NO: 12**

A project team member has been having a big disagreement with another team member for over two months when the other team members become involved. The issues are complex, but you have specific experience in the area and know what needs to be done. The BEST choice would be to:

- A. Make the decision yourself.

- B. Strive for fair resolution of the issue.
- C. Ask the other team members to stay out of the issue.
- D. Bring the team together and work out the issue to a win-win solution.

**ANSWER: B**

**QUESTION NO: 13**

What is an objective of the Developing Project Team Process?

- A. Feelings of trust and improved cohesiveness
- B. Ground rules for interaction
- C. Enhanced resource availability
- D. Functional managers become more involved.

**ANSWER: A**

**QUESTION NO: 14**

Which project management process ensures the seller's performance meets procurement requirements and that the buyer performs according to the terms of the legal contract?

- A. Plan Procurements
- B. Perform Quality Assurance
- C. Administer Procurements
- D. Conduct Procurements

**ANSWER: C**

**QUESTION NO: 15**

Which process involves identifying and documenting the logical relationships among schedule activities?

- A. Schedule development

- B. Activity sequencing
- C. Create WBS
- D. Applying leads and lags

**ANSWER: B**

**QUESTION NO: 16**

Which of the following statements is true regarding schedule variances?

- A. Schedule variances never impact the schedule.
- B. Schedule variances sometimes impact the schedule.
- C. Schedule variances impact scope, which impacts the schedule.
- D. Schedule variances always impact the schedule.

**ANSWER: B**

**QUESTION NO: 17**

When communicating with large audiences, which communication method works most effectively?

- A. Push
- B. Interactive
- C. Parallel
- D. Pull

**ANSWER: D**

**QUESTION NO: 18**

Which illustrates the connection between work that needs to be done and its project team members?

- A. Work breakdown structure B. Network diagrams
- B. Staffing management plan

C. Responsibility matrix

**ANSWER: C**

**QUESTION NO: 19**

What is the name of a graphic display of project team members and their reporting relationships?

- A. Role dependencies chart
- B. Reporting flow diagram
- C. Project organization chart
- D. Project team structure diagram

**ANSWER: C**

**QUESTION NO: 20**

All of the following are inputs to the quality process EXCEPT:

- A. Organizational process assets.
- B. Checklists.
- C. Quality policy.
- D. The project scope statement.

**ANSWER: B**