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PMI PMI-002

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Topic Break Down

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QUESTION NO: 1

A histogram ordered by frequency of occurrence that shows how many results were generated by each identified cause is called _____.

- A. Statistical Histogram
- B. Juran Histogram
- C. Fishbone Diagram
- D. Pareto Diagram

ANSWER: D**QUESTION NO: 2**

Change requests should be _____ ?

- A. Formal
- B. Interesting
- C. Short
- D. None

ANSWER: A**Explanation:**

:

Record of changes request should be maintained.

QUESTION NO: 3

Who is the person responsible for obtaining funding for a new project's conceptual study?

- A. Project manager
- B. President
- C. Chief financial officer

D. Project sponsor

ANSWER: D

QUESTION NO: 4

The independence of two events in which the occurrence of one is not related to the occurrence of the other is called _____.

- A. Event phenomenon
Lead
- B. Independent probability
client
- C. Statistical independence
Project manager
- D. Statistical probability

Change control board

ANSWER: C

Explanation:

:

C is the correct answer. The independence of two events in which the occurrence of one is not related to the occurrence of the other is called Statistical independence

- A. Lead
- B. client
- C. Project manager
- D. Change control board

QUESTION NO: 5

CORRECT TEXT

The work breakdown structure is _____.

Answer: A

Explanation:

:

Work Breakdown Structure (WBS): A deliverable-oriented grouping of project elements which organizes and defines the total scope of the project. It sub divide the major tasks to minor details.

- A. Used to break down the project into manageable pieces
- B. Set and does not change throughout the project
- C. Needed as part of the project charter
- D. [Needed as part of the project scope statement

ANSWER: A

Explanation:

:

Work Breakdown Structure (WBS): A deliverable-oriented grouping of project elements which organizes and defines the total scope of the project. It sub divide the major tasks to minor details.

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- D. [Needed as part of the project scope statement

QUESTION NO: 6

You are the project manager of a project. The project plan has been developed. A project end date has been established. The customer later requesters additional work to be included in the project, but will not renegotiate the end date. Cost is not a factor. What should the project team do immediately?

- A. Invoke the change control process
- B. Initiate contingency plans
- C. Modify the original project scope to include the additional work
- D. Commit to original project scope and open a new project to handle additional work

ANSWER: A

QUESTION NO: 7

A resource pool description provides:

- A. The unit cost for each resource
- B. What are the resources are available, at what times and in what patterns
- C. Performance of the pool resources
- D. Duration of the project

ANSWER: B

Explanation:

:

A resource pool description : What are the resources are available, at what times and in what patterns

QUESTION NO: 8

Which of the following are not functions of the project kick off meeting?

- A. Identifying project goals
- B. Obtaining commitment
- C. Presenting the project cost
- D. Introducing the stakeholders

ANSWER: C

QUESTION NO: 9

Stakeholder influence is greatest at the _____ of the project.

- A. Beginning
- B. Closing
- C. Controlling

D. Executing

ANSWER: A

Explanation:

:

Stakeholder influence is greatest at the beginning of the project

QUESTION NO: 10

If a project has an 80% chance of having the scope defined by a certain date and a 70% chance of obtaining approval for the scope by a certain date, what is the probability of both events occurring?

- A. 75%
- B. 65%
- C. 50%
- D. 56%

ANSWER: D

QUESTION NO: 11

Forcing as a means to manage conflict _____.

- A. Exerts one's view at the potential expense of another party
- B. Emphasizes areas of agreement while avoiding points of disagreement
- C. Establishes a lose-lose situation
- D. Both A and c

ANSWER: A

QUESTION NO: 12

The adjustment of task schedules in order to deploy human resource more effectively is called resource _____.

- A. Tracking
- B. Loading
- C. Crashing
- D. Levelling

ANSWER: D

QUESTION NO: 13

When a project is being performed under contract, who provides SOW?

- A. Buyer
- B. Contractor
- C. Project sponsor
- D. Project manager

ANSWER: A

Explanation:

:

The buyer provides SOW when projects are performed under contract.

QUESTION NO: 14

If you are a project manager and a change request has been denied, you should:

- A. Record it and save it.
- B. Pass on to the project team.
- C. Forget it
- D. None

ANSWER: A

Explanation:

:

You have to keep track of all change requests.

QUESTION NO: 15

A graphic display of resource usage hours is called a/an_____.

- A. Organizational chart
- B. Responsibility matrix
- C. WBS
- D. Histogram

ANSWER: D**Explanation:**

:

histogram that is useful in determining how much time is expected from the various team members and or functions.

QUESTION NO: 16

A scope management plan In which of the following scope management processes is the scope management plan prepared?

- A. Initiation
- B. Collect Requirements
- C. Define Scope
- D. Verify Scope

ANSWER: A**QUESTION NO: 17**

If a project with a SPI of 1.8, what you tell?

- A. The project is running ahead of the schedule
- B. The project is running behind of the schedule

C. Resources assigned to the project cost 1.8 units

D. None

ANSWER: A

Explanation:

:

The SPI equals the earned value divided by the planned value. $SPI = EV/PV$ A schedule performance index of 1 or greater suggests that the project is ahead of schedule.

QUESTION NO: 18

How many communication channels will be required in a project having five individual participants?

A. 10

B. 12

C. 4

D. 5

ANSWER: A

Explanation:

:

No of communication channels : $n*(n-1)/2$ where n = individual In this case $5*(5-1)/2 = 10$

QUESTION NO: 19

The development of a cohesive project team occurs:

A. Throughout the project.

B. During planning.

C. During initiation.

D. None

ANSWER: A

QUESTION NO: 20

A series of consecutive points on the same side of the average is called _____.

- A. Run Chart
- B. Trend Analysis
- C. Outliers
- D. Cycle

ANSWER: A**Explanation:**

:

A is the correct answer. A Run chart is a line graph that shows data points in the order in which they occur. A series of consecutive points on the same side of the average.