

DUMPS ARENA

CPM

Nokia PDM 2002001060

Version Demo

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QUESTION NO: 1

Which accounting indicator can have any of the CR categories linked?

- A. 94 - NCC delivery.
- B. 95 - NCC execution.
- C. 93 - NCC resources.
- D. 9 - Risk contingency.

ANSWER: D

QUESTION NO: 2

Which document is developed along the risk management process, from identify risks through plan risk responses, to monitor and control risks?

- A. List of risk triggers.
- B. Risk register.
- C. Risk mitigation plan.
- D. Risk decision tree.

ANSWER: B

QUESTION NO: 3

An accuracy KPI has dropped significantly compared to previous periods. After some initial checks it turns out that the data is correct. What is the right way to proceed?

- A. Organize a meeting with NPO in order to make an action plan to improve.
- B. Communicate the deviation to the project stakeholders.
- C. Organize a meeting with key team members in order to identify root causes and make an action plan to improve.
- D. Inform the CT head at the next CT meeting.

ANSWER: C

QUESTION NO: 4

What is the purpose of change management?

- A. Tracking additional resources.
- B. Tracking additional purchase orders for suppliers due to quality issues.
- C. Documentation tracking.
- D. Monitoring and controlling deviations from baseline.

ANSWER: D

QUESTION NO: 5

Which one of the following is NOT a risk?

- A. Customer might run into environmental issues with the municipality due to our product and missing ISO14000 certification.
- B. Our subcontractor might charge us for the extra site visits as this particular case is not written down in our supply contract.
- C. Logistic has informed the project team that the delivery which was expected last week has not arrived yet.
- D. The acceptance criteria in the contract amendment might lead to additional effort as the wording could be misunderstood.

ANSWER: C

QUESTION NO: 6

The project is delayed and according to the customer contract, Nokia is due to pay a penalty. What is the recommended approach?

- A. Accept the customer penalty and apply for compensation from an insurance company.
- B. Renegotiate the contract.
- C. Contract change process.
- D. Claim strategy and understanding of contractual obligations.

ANSWER: D

QUESTION NO: 7

When should risk analysis be performed?

- A. Just before any major meeting with the client.
- B. On a regular basis prior to and throughout the project.

- C. Only when justified by the awareness of new risks becoming a possibility.
- D. When preparing the project plan.

ANSWER: B

QUESTION NO: 8

Which of the following examples are effective results of a correctly performed root cause analysis?

- A. Missing method-of-procedure (MOP) and therefore no rollback procedures available for the site.
- B. Health and safety regulations were unclear to the Nokia team.
- C. Incorrect overtime booking.
- D. Gap in communication between the project team and the sales team.

ANSWER: A

QUESTION NO: 9

What is NOT a cost category based on the Nokia cost management guideline?

- A. Base costs.
- B. Resource costs.
- C. Risk contingency costs.
- D. Non conformance costs.

ANSWER: B

QUESTION NO: 10

Company A is working on a project. The project's budget is €10,000. The planned value as of date X is €4,000. The project is 30% completed. 60% of the budget has been spent to date X. The Earned Value (EV) of the project is:

- A. €600.
- B. €3,000.
- C. €5,000.
- D. €6,000.

ANSWER: B

QUESTION NO: 11

What is RTI?

- A. The interface between the site quality and progress modules of IPM.
- B. The interface between SAP and IPM.
- C. An external database linking SAP and business objects reporting.
- D. The interface between the change management and progress modules of IPM.

ANSWER: B

QUESTION NO: 12

What is the relationship between a Business Case and a Project?

- A. A business case and a project will always have a one-to-one relationship.
- B. A business case can contain a number of CAPEX and OPEX projects.
- C. A project can contain a number of business cases.
- D. A business case can contain a number of CAPEX projects but not OPEX projects.

ANSWER: B

QUESTION NO: 13

The risk contingency reserve is identified in which process?

- A. Estimate activity duration.
- B. Estimate costs.
- C. Determine cost baseline.
- D. Estimate activity resources.

ANSWER: C

QUESTION NO: 14

Which inputs best support the resource demand plan update for a project?

- A. Project organization chart, rollout schedule and project ID.
- B. Project organization chart, required headcount, and required timeframe.

- C. Rollout schedule, required headcount, project ID, required competences and required timeframe.
- D. Material list, Rollout Schedule, WBS Code, and required timeframe.

ANSWER: C

QUESTION NO: 15

The equivalent of a cost reimbursable contract is frequently termed:

- A. back-charge contract.
- B. fixed price contracts.
- C. progress payment contract.
- D. cost plus contract.

ANSWER: D