

DUMPS ARENA

GIAC Certified Project Manager Certification Practice Test

GIAC GCPM

Version Demo

Total Demo Questions: 15

Total Premium Questions: 397

Buy Premium PDF

<https://dumpsarena.co>

sales@dumpsarena.co

sales@dumpsarena.co
dumpsarena.co

Topic Break Down

Topic	No. of Questions
Topic 1, Volume A	98
Topic 2, Volume B	99
Topic 3, Volume C	100
Topic 4, Volume D	100
Total	397

QUESTION NO: 1

Which of the following are inputs of the Develop project team process?

Each correct answer represents a complete solution. Choose all that apply.

- A. Project management plan
- B. Team performance assessment
- C. Project staff assignment
- D. Resource calendar

ANSWER: A C D**QUESTION NO: 2**

You are the project manager for the NQK Project for your organization. Your project team has both internal employees and contract-based employees. What document should define how the contract based employees will be managed?

- A. Resource calendar
- B. Project calendar
- C. Project management plan
- D. Contract

ANSWER: D**QUESTION NO: 3**

Which of the following are outputs of the Develop Project Team process?

Each correct answer represents a complete solution. Choose all that apply.

-
- A. Team performance assessment
 - B. Project management plan
 - C. Enterprise environmental factors update
 - D. Project staff assignment

ANSWER: A C

QUESTION NO: 4

Which of the following are the tasks performed by the Work breakdown structure (WBS)?

Each correct answer represents a complete solution. Choose all that apply.

- A. It separates the major project deliverables into smaller components to improve the accuracy of cost estimates.
- B. It defines assignable resources, such as personnel, from a functional point of view.
- C. It provides a mechanism for collecting and organizing actual costs.
- D. It provides a mechanism for performance measurement and control.

ANSWER: A B D

QUESTION NO: 5

Which of the following are the prime reasons behind the use of the Critical path method in a project?

Each correct answer represents a complete solution. Choose all that apply.

- A. It categorizes the tasks that can be delayed for a while if resources need to be reallocated to catch up on missed tasks.
- B. It determines both the early start and the late start date for each activity in the schedule.
- C. It identifies the tasks that should be completed on time for the whole project to be completed on time.
- D. It is used to describe the maximum length of time needed to complete a project.

ANSWER: A B C

QUESTION NO: 6

How many steps are there in the Plan stage of the PDCA cycle?

- A. 4
- B. 5
- C. 3
- D. 6

ANSWER: D

QUESTION NO: 7

Which of the following are the characteristics of a project?

Each correct answer represents a complete solution. Choose all that apply.

- A. Its success is measured by evaluating whether it meets or exceeds expectations of the stakeholders.
- B. It is temporary in nature and has a definite beginning and ending date.
- C. It is completed when the project goals are achieved.
- D. It is common in nature.

ANSWER: A B C**QUESTION NO: 8**

At which of the following points in a project lifecycle is the level of uncertainty and risk the highest?

- A. Planning
- B. Closing
- C. Beginning
- D. Monitoring

ANSWER: C**QUESTION NO: 9**

Which of the following is described in the statement below?

"It measures the quality objectives of the project. It provides the foundation for measuring and reporting quality performance as part of the performance measurement baseline."

- A. Cost baseline
- B. Scope baseline
- C. Schedule baseline
- D. Quality baseline

ANSWER: D**QUESTION NO: 10**

Which of the following tasks are performed by the scope development process?

Each correct answer represents a complete solution. Choose all that apply.

- A. To facilitate clear responsibility assignments
- B. To define a baseline for performance measurement and control
- C. To determine whether a scope change has occurred
- D. To improve the accuracy of cost, duration, and resource estimates

ANSWER: A B D

QUESTION NO: 11

Which of the following costs is measured to assess quality?

- A. External failure cost
- B. Internal failure cost
- C. Appraisal cost
- D. Prevention cost

ANSWER: C

QUESTION NO: 12

You work as a project manager for BlueWell Inc. Which of the following techniques will you use to determine whether particular work can best be accomplished by the project team or must be purchased from the outside sources?

- A. Contract Types
- B. Make-or-Buy Analysis
- C. Procurement Negotiations
- D. Expert Judgment

ANSWER: B

QUESTION NO: 13

The Project Communications Management knowledge area focuses on which of the following processes?

Each correct answer represents a complete solution. Choose all that apply.

- A. Identify Stakeholders
- B. Distribute Information
- C. Create Work Breakdown Structure (WBS)
- D. Report Performance

ANSWER: A B D

QUESTION NO: 14

You work as a project manager for PassGuide Inc. You are working with your project team to plan the risk responses. Your project has a budget of \$450,000 and is expected to last seven months. You have identified a risk event that has a probability of .60 and has a cost impact of \$250,000 within the project. While creating a risk response for this event, what is the risk exposure of the event that must be considered for the cost of the risk response?

- A. Risk exposure is \$250,000.
- B. Risk exposure is \$150,000.
- C. Risk exposure is \$350,000.
- D. Risk exposure is \$50,000.

ANSWER: B

QUESTION NO: 15

You have recently started a project and assembled the project team which has begun working on the project. However, recently, a project team member has expressed his concerns of having issues with one of the other project team members, and cannot get him to collaborate. What is the MOST appropriate activity for you to do in this scenario?

- A. Meet with both team members, assess the scenario, and be more directive in decision making.
- B. Replace the other project team member immediately with another suitable resource.
- C. Reallocate both team members different works so that there is no overlap, by resolving the chance for conflicts.
- D. Update your PMO about the conflict and raise a project risk about team disruption.

ANSWER: A