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PMI PMI-PBA

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QUESTION NO: 1

A new project is in the planning phase. What should the business analyst consider with regard to planning the requirements change process?

- A. How requirement changes will impact the validation plan
- B. How requirement changes will be implemented
- C. How requirement changes will impact the requirements baseline
- D. How requirement changes will be communicated

ANSWER: C**QUESTION NO: 2**

Testing on a project has been completed. In order to proceed with deployment, a decision is needed.

Who should the business analyst contact to review the testing results and get approval to proceed with deployment?

- A. The tester identified in the testing strategy
- B. The project manager identified in the project charter.
- C. The project sponsor identified in the scope document.
- D. The person identified in the RACI matrix.

ANSWER: D**QUESTION NO: 3**

A business analyst has been assigned to a project team that is redesigning the company's website. The business analyst has been documenting the relationships between requirements and has found requirements that do not trace to a business need.

Which type of requirements are these?

- A. Tested
- B. Out-of-scope
- C. Implemented

D. In-scope

ANSWER: D

QUESTION NO: 4

A project's requirements baseline is established and approved. A stakeholder then submits a new requirement through the change control process.

How can the business analyst determine the impact on existing requirements?

- A. Use time-boxing to defer the new requirement.
- B. Review the requirements traceability matrix.
- C. Update the use case documentation.
- D. Perform a stakeholder analysis

ANSWER: A

QUESTION NO: 5

What can a business analyst use to track requirements documentation?

- A. Business rules matrix
- B. Version control system
- C. Data dictionary
- D. Affinity diagram

ANSWER: B

QUESTION NO: 6

Which tool can be used to analyze how the system responds to various combinations of input conditions with the probability of each outcome?

- A. Weighted criteria
- B. Functional decomposition
- C. Decision tree

D. Expected monetary value

ANSWER: A

QUESTION NO: 7

What should the business analyst do to ensure that all requirements meet a quality checklist before the development and testing phase?

- A. Negotiate with the client to standardize the requirements.
- B. Assign a verification method to each requirement.
- C. Validate the requirements deemed important by the stakeholders.
- D. Obtain approval from engineering for partial testing of the requirements.

ANSWER: C

QUESTION NO: 8

A business analyst has been assigned to a project to implement a new phone system for a customer call center. The business analyst will need to create a business case.

Which of the following components will the business analyst use as input to the business case?

- A. Product scope
- B. Work breakdown structure
- C. Project timeline
- D. Project scope

ANSWER: D

QUESTION NO: 9

A business analyst captures an application's current limitations and consults with end users to identify new features for the next version. What can be used to analyze this information and determine project scope?

- A. Root cause analysis
- B. Capability table
- C. As-is process

D. Requirements traceability matrix

ANSWER: C

Explanation:

Reference: <https://www.lucidchart.com/blog/as-is-process-analysis>

QUESTION NO: 10

Company A would like to enter into a new market. The business analyst has been assigned to a project for which nobody in Company A has any prior experience. The project manager has asked the business analyst to assist in resource planning.

What should the business analyst recommend to the project manager?

- A. Ask the sponsor for more resources.
- B. Review the business case to reconsider the project.
- C. Ask the developer's team manager for more resources.
- D. Hire external subject matter experts for the core project team.

ANSWER: B