

# DUMPS ARENA

## PMI Agile Certified Practitioner (PMI-ACP)

PMI PMI-ACP

Version Demo

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**QUESTION NO: 1**

Which three criteria should be looked at when setting iteration length?

- A. Time needed to complete a user story, time needed to build and test the stories, and product team acceptance of the stories
- B. Timeframe in which the stories must be released, the cost to deliver the features to market, and product team acceptance of the stories
- C. Delivering chunks of user-valued functionality, time needed to build and test the stories, and product team acceptance of the stories
- D. Features that categorize the product, the time needed to complete the features, and the cost to deliver the features to market

**ANSWER: B****QUESTION NO: 2 - (DRAG DROP)**

DRAG DROP

Match a definition (on the right) to a Lean principle (on the left).

Select and Place:

Eliminate Waste		Refactor – eliminate code duplication to zero
Create Knowledge		Limit work to capacity
Build Quality In		Maintain a culture of constant improvement
Defer Commitment		Create nothing but value
Optimize the Whole		Focus on the entire value stream
Deliver Fast		Schedule irreversible decisions at the last responsible moment

**ANSWER:**

Eliminate Waste	Build Quality In	Refactor – eliminate code duplication to zero
Create Knowledge	Deliver Fast	Limit work to capacity
Build Quality In	Create Knowledge	Maintain a culture of constant improvement
Defer Commitment	Eliminate Waste	Create nothing but value
Optimize the Whole	Optimize the Whole	Focus on the entire value stream
Deliver Fast	Defer Commitment	Schedule irreversible decisions at the last responsible moment

**Explanation:**

Eliminate waste- Create nothing but value

Create knowledge- Maintain a culture of constant improvement

Build quality in - Refactor - eliminate code duplication to zero

Defer commitment- Schedule irreversible decisions at the last responsible moment

Optimize the whole- Focus on the entire value stream

Deliver fast- Limit work to capacity

**QUESTION NO: 3**

What are the three components of an Agile Project Charter? (Choose three.)

- A. Success Criteria
- B. Vision
- C. Objectives
- D. Scope
- E. Mission
- F. Risks

**ANSWER: A B E**

**QUESTION NO: 4**

Incremental delivery means:

- A. Deliver nonfunctional increments in the iteration retrospectives.
- B. Release working software only after testing each increment.
- C. Improve and elaborate our Agile process with each increment delivered.
- D. Deploy functional increments over the course of the project.

**ANSWER: D**

**QUESTION NO: 5**

Select the statements that are TRUE about the Product Owner. (Choose two.)

- A. The Product Owner can clarify the backlog during the Sprint
- B. The Product Owner estimates the size of the Sprint backlog
- C. The Product Owner prioritizes the Product backlog
- D. The Product Owner defines the Sprint Goal before the Sprint Planning meeting

**ANSWER: A C**

**QUESTION NO: 6**

The product owner wants to build security firewalls into the product.

How can the team members support this?

- A. Add new security features to the backlog and prioritize.
- B. Execute a spike to research security features for the project.
- C. Ask questions to determine where and how the product owner wants to use the product.
- D. Ask questions to determine if the product owner can define the desired level of security.

**ANSWER: D**

**QUESTION NO: 7**

Which one is NOT one of the 5 common risk areas mitigated by Agile?

- A. Intrinsic schedule flaw
- B. Specification breakdown
- C. Scope creep
- D. Stakeholder apathy
- E. Personnel loss
- F. Productivity variation

**ANSWER: D****QUESTION NO: 8**

Extreme Programming (XP) includes which of the following practices? (Choose three.)

- A. Simple Design
- B. Coding standards
- C. Mange WIP
- D. Sustainable Pace
- E. Eliminate Waste

**ANSWER: A B D****QUESTION NO: 9**

Empirical process control constitutes a continuous cycle of inspecting the process for correct operation and results and adapting the process as needed. What characteristics does this apply to in Scrum?

- A. Self-organization, Collaboration and Time-boxing
- B. Quality, Cost and Scope
- C. Scrums, Sprint and Releases
- D. Transparency, Inspection and Adaption

**ANSWER: D**

**QUESTION NO: 10**

There is a database feature requiring three members of a seven person team. A meeting is scheduled at the beginning of the sprint to go over technical needs to complete the story.

Who should the Scrum Master invite to the meeting?

- A. The core team and the customer
- B. The product owner and key stakeholders
- C. The customer and the sponsor
- D. The core team and the product owner

**ANSWER: D****QUESTION NO: 11**

Choose which three statements are true about Approved Iterations: (Choose three.)

- A. Meets the definition of Done
- B. The Architect has approved it
- C. It is communicated to all Team members and stakeholders
- D. As a result, the Product Owner updates Roadmaps and Release Plans
- E. There is no technical debt

**ANSWER: A C D****QUESTION NO: 12**

A product owner for two highly visible projects spends a great deal of time meeting with and reporting to senior stakeholders. The product owner is overwhelmed because both project teams request clarification on the requirements and the overall priorities.

What should the agile project manager do?

- A. Provide both project teams with the highest priority needs
- B. Request the project teams' questions in writing prior to the next meeting
- C. Facilitate a meeting with each team and the product owner to find a solution
- D. Provide both teams with each project's documentation

**ANSWER: C**

**QUESTION NO: 13**

Which 2 are goals of Lean Software Development? (Choose two.)

- A. Ensure value
- B. Simple Design
- C. Continuous integration
- D. Minimize waste

**ANSWER: A D**

**QUESTION NO: 14**

Which 5 roles are defined by Extreme Programming? (Choose five.)

- A. Scrum Master
- B. Coach
- C. Customer
- D. Stakeholder
- E. Programmer
- F. Tracker
- G. Product Owner
- H. Tester

**ANSWER: B C E F H**

**QUESTION NO: 15**

Identify all members of a Scrum Team: (Choose three.)

- A. Customer
- B. Stakeholder
- C. Product Owner

- D. Scrum Master
- E. Project Manager
- F. Development Team

**ANSWER: C D F**

**QUESTION NO: 16**

What is the purpose of the Sprint Review? (Choose three.)

- A. To collaborate with stakeholders
- B. To inspect and adapt
- C. To provide status on the Sprint
- D. To demonstrate what is "Done"

**ANSWER: A B D**

**QUESTION NO: 17**

At the end of first iteration, the team finishes User Stories A, Band 50% ofC. What is the team velocity?

**The story sizes were:**

**Story A = 8 Points**

**Story B = 1 Points**

**Story C = 5 Points**

**Story D = 3 Points**

- A. 11.5
- B. 9
- C. 14
- D. 16

**ANSWER: B**

**QUESTION NO: 18**

Pick roles that support the Scrum Master in removing impediments. (Choose two.)

- A. The Development Team
- B. Senior Management
- C. The Product Owner
- D. The Customer

**ANSWER: A B****QUESTION NO: 19**

On what should Agile estimates be based?

- A. A Work Breakdown Structure (WBS) from each iteration aligned with the project management plan
- B. A disciplined iteration schedule, which improves predictability, combined with reaction to changes
- C. Ball park figures collected from past Agile projects with scopes similar to the current project
- D. Initial resource breakdown based on the available person days in the full project duration

**ANSWER: B****QUESTION NO: 20 - (DRAG DROP)**

DRAG DROP

Match each component of the Agile Triangle (on the left) to its associated description (on the right)

**Select and Place:**

Value	Cost, Schedule, Scope	
Quality	Releasable Product	
Constraints	Reliable, Adaptable Product	

**ANSWER:**

Value	Cost, Schedule, Scope	Constraints
Quality	Releasable Product	Value
Constraints	Reliable, Adaptable Product	Quality

**Explanation:**

Value - Releasable Product

Quality - Reliable, Adaptable, Product

Constraints - Cost, Schedule, Scope