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**Certified Associate in Project Management
(CAPM)**

PMI CAPM

Version Demo

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Topic Break Down

Topic	No. of Questions
Topic 1, New Update	826
Topic 2, Volume A	150
Topic 3, Volume B	150
Topic 4, Volume C	149
Topic 5, Volume D	151
Topic 6, Volume E	563
Total	1989

QUESTION NO: 1

A recently hired project manager is looking for templates to use for projects on which they will work. To what category of enterprise environmental factors should the project manager refer?

- A. Resource availability
- B. Infrastructure
- C. Academic research
- D. Corporate knowledge base

ANSWER: A**Explanation:**

Reference: <https://www.deepfriedbrainproject.com/2018/07/enterprise-environmental-factors-vs-organizational-process-assets.html>

QUESTION NO: 2

A company has implemented an adaptive project management framework for a new project. When planning for an iteration, how should risks be addressed? (Choose two.)

- A. Risks should be considered when selecting the content of each iteration
- B. Risks should be tailored for each iteration
- C. Risks should be identified, analyzed, and managed during each iteration
- D. Risks should be documented prior to each iteration
- E. Risks should be reviewed only once during each iteration

ANSWER: A C**QUESTION NO: 3**

Which group creativity technique asks a selected group of experts to answer questionnaires and provide feedback regarding the responses from each round of requirements gathering?

- A. The Delphi technique
- B. Nominal group technique

- C. Affinity diagram
- D. Brainstorming

ANSWER: A

Explanation:

Delphi technique. The Delphi technique is a way to reach a consensus of experts. Project risk experts participate in this technique anonymously. A facilitator uses a questionnaire to solicit ideas about the important project risks. The responses are summarized and are then recirculated to the experts for further comment. Consensus may be reached in a few rounds of this process. The Delphi technique helps reduce bias in the data and keeps any one person from having undue influence on the outcome.

QUESTION NO: 4 - (DRAG DROP)

DRAG DROP

Match the process with its corresponding Process Group.

Select and Place:

Process		Process Group
Identify Risks		Executing
Identify Stakeholders		Monitoring and Controlling
Acquire Resources		Planning
Validate Scope		Initiating

ANSWER:

Process		Process Group
Identify Risks	Acquire Resources	Executing
Identify Stakeholders	Validate Scope	Monitoring and Controlling
Acquire Resources	Identify Risks	Planning
Validate Scope	Identify Stakeholders	Initiating

Explanation:

QUESTION NO: 5

Impacts to other organizational areas, levels of service, and acceptance criteria are typical components of which document?

- A. Business case
- B. Work breakdown structure
- C. Requirements documentation
- D. Risk register

ANSWER: C**QUESTION NO: 6**

A project team submits a weekly progress report to the project manager. The project manager consolidates the same report and sends a complete progress report to the stakeholders. What is this an example of?

- A. Informal communication
- B. Internal communication
- C. Formal communication
- D. Horizontal communication

ANSWER: C**QUESTION NO: 7**

Which output is the approved version of the time-phased project budget?

- A. Resource calendar
- B. Scope baseline
- C. Trend analysis
- D. Cost baseline

ANSWER: D**Explanation:**

A project budget includes all the funds authorized to execute the project. The cost baseline is the approved version of the time-phased project budget, but excludes management reserves.

7.3.3.1 Cost Baseline

The cost baseline is the approved version of the time-phased project budget, excluding any management reserves, which can only be changed through formal change control procedures and is used as a basis for comparison to actual results. It is developed as a summation of the approved budgets for the different schedule activities.

QUESTION NO: 8

The purpose of inspection in Perform Quality Control is to keep errors:

- A. in line with a measured degree of conformity.
- B. out of the hands of the customer.
- C. in a specified range of acceptable results.
- D. out of the process.

ANSWER: B

QUESTION NO: 9 - (DRAG DROP)

Match each dimension of the communications management plan to its corresponding focus.

Dimension		Focus
Formal		Project stakeholders
Internal		Customers and vendors
Informal		Reports, meeting agendas, and minutes
External		General communications activities using email

ANSWER:

Dimension		Focus
Formal	Internal	Project stakeholders
Internal	External	Customers and vendors
Informal	Formal	Reports, meeting agendas, and minutes
External	Informal	General communications activities using email

QUESTION NO: 10

Those who enter into a contractual agreement to provide services necessary for a project are:

- A. buyers
- B. sellers
- C. business partners
- D. product users

ANSWER: B**QUESTION NO: 11**

Select three elements that apply to agile/adaptive environments? (Choose three.)

- A. Frequent team checkpoints
- B. Colocation
- C. Access to information
- D. Virtual team members
- E. Geographically dispersed team

ANSWER: A B C**QUESTION NO: 12**

In the Estimate Activity Durations process, productivity metrics and published commercial information inputs are part of the:

- A. enterprise environmental factors.
- B. organizational process assets.
- C. project management plan,
- D. project funding requirements.

ANSWER: A**QUESTION NO: 13**

Which of the following is an output of Direct and Manage Project Execution?

- A. Project management plan
- B. Change request status updates
- C. Organizational process assets updates
- D. Work performance information

ANSWER: D